



MINISTERIO
DE DEFENSA

El Jefe
de Estado Mayor de la Defensa

Madrid, 6th June 2024

**General
Martin Herem**
Chief of Staff of Estonian Defence Forces
TALLINN (ESTONIA)

General, dear Martin,

I have received your kind invitation to join in the Change of Command Ceremony of the Commander of the Estonian Defence Forces in Tallinn on the 28th June, but unfortunately, due to previous commitments, I will not be able to attend the ceremony.

Receive the sincere acknowledgement on behalf of all the members of the Spanish Armed Forces and on my own regarding your outstanding work as Commander of the Estonian Defence Forces.

During this time I think we have improved the already good existing bonds between our Armed Forces. The air defence battery integrated into the NATO Air Defense System and the combat aircrafts which have been part of the Baltic Air Policing mission, both deployed in your country since time ago, have contributed to this purpose.



I'm fully convinced that our cooperation, based on the principles of professionalism and friendship, has been completely fruitful, contributing to the global peace, security and stability.

Wishing that you and your family will have all kind of success and enjoy together this new phase of your life.

Yours sincerely,

Teodoro E. López Calderón

- Teodoro E. López Calderón -